

BAY OF PLENTY BADMINTON FOR LIFE

Strategic Plan 2022–2025



Core Values

Pride:

We represent Bay of Plenty

Inclusion:

We embrace and respect everyone

Opportunity:

We aim to play anywhere anytime

Inspiration:

We encourage people to be the best version of themselves

Care:

We support and uplift each other

STRATEGIC PILLARS

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Connections

Effective communication, strategic marketing, valuing our communities and stakeholders

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The Game

Provide options to grow, develop, challenge and support our people

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Spaces and Places

Fit for purpose facilities in each region to meet our current and future needs

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Finances

A sustainable, organisation with growing revenue streams

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Leadership

Effective governance, quality management, and guiding policies

FOCUS

- Clear branding
- Implementing our marketing strategy
- Digital and social media
- Stakeholder satisfaction evaluation
- Maintain and grow mutually beneficial relationships

- Develop a sustainable coaching network
- Encourage and grow capability in technical officials
- Provide high quality local and regional tournaments
- Support our casual and first experience players
- Support our clubs
- Support our representative teams
- Support our performance players

- The Home of BOP Badminton
- Dedicated purpose built facilities in Tauranga, Whakatane and Rotorua
- Badminton access 24/7
- Badminton opportunities in each major town throughout the BOP region
- All venues meet the minimum acceptable standards for playing badminton

- Robust business plan
- Facility revenue
- Sponsorship / donations revenue plan
- Reserve funds equal to grant funding requirements
- Grant funding reliance diminishing

- Strategic plan driven organisation
- Strong balanced leadership with skills to meet the needs of the Association
- Professional development plan
- Succession planning
- Financial planning and policy driven decisions

BAY OF PLENTY BADMINTON FOR LIFE

2022-2025 Four Year Program



FOR LIFE	Trogra			
STRATEGIC PILLARS	2022	2023	2024	2025
Pillar 1: Connections				
 Clear Branding Implement marketing strategy Digital & social media Stakeholder satisfaction evaluation Maintain & grow mutually beneficial relationships 	 Consulted 'Featuring Creative' Approved rebranding Launched at executive level Updated social media branding Implemented 'Friendly Manager' CRM/Data management system Completed Sport BOP Coaches Survey Surveyed Tu Manawa program Development of relationships with funders & Friendly Manager company 	 Promote at association / club / public level Rebrand across every aspect Rebrand uniforms Target support to help develop marketing strategy Optimise 'Friendly Manager' system Optimise Digital & Social media platforms Review of stakeholders Formulate stakeholder survey plan Identify other relationship opportunities (naming right sponsors) Consider specialist fundraiser Securing sponsors 	 Marketing strategy implementation Grow Digital & social media knowledge of team including via volunteers/contractors Regular newsletters via Friendly Manager Strategy in communications to demonstrate value to potential sponsors Assess stakeholder survey data – feed into marketing & communications plan Implement & expand relationships, sponsors onboard 	 Marketing strategy review Review & expand communication Create a role in marketing / social media space Measure impact of marketing & communications plan Review & maximise sponsors
Pillar 2: Game Opportunities				
 Develop sustainable coaching network Encourage & grow capability of Technical Officials Support our casual & first experience players Support our clubs Support our representative teams Support our performance players Provide high quality local & regional tournaments/events 	 Seek and recruit new coaching development manager Identified a lack of technical officials Assist clubs with Friendly Manager system Have-a-Go sessions and family friendly sessions Develop Para-Badminton sessions (with BOP Parafed) Introduced Masters Open, ABCD Tournament, assisted with Nepalese tournament Training sessions on Sundays 	 Implement, develop & grow sport development officer Support badminton schools to upskill teachers/coaches Establish a technical official's framework Run Have-a-Go sessions & family fun days Continue & expand to 2 sub regions the Para-Badminton sessions with BOP Parafed Continued assistance for clubs ie: Friendly Manager system, grant funding assistance Develop coaching sessions for club players Assist clubs with local club tournaments Develop consistent coaching plan across each sub region More regular coaching/training opportunities for Rep Teams Develop High Level training squad coaching Develop school holiday and offseason coaching camps Maintain the calendar, continue to facilitate Junior North Island events Develop Junior Non-Rep tournaments in school holidays 	 Ensure continuation of coach force programme funding / succession plan Continued support to badminton schools around coaching opportunities Deliver / expand Technical Officials upskilling opportunities Run Have-a-Go sessions & family fun days Continue & expand to 3 subregions the Para-Badminton sessions with BOP Parafed Continued assistance for clubs ie: Friendly Manager, grant funding assistance Continued coaching opportunities for club players Continued support/assistance to clubs with their local tournaments Review / expand coaching plan across each sub-region Review / expand coaching/training opportunities for Rep Teams Continue high level squad training for performance players Maintain the calendar, continue to facilitate North Island Junior events Investigate/introduce sanction BOP Senior Open event Apply to BNZ to host NZ Masters in 2025 Continue / expand junior non-rep tournaments 	 Recruit a permanent head coach and retain funding for the coach force developer Continued support to badminton schools around coaching opportunities Deliver Technical Officials upskilli opportunities Run Have-a-Go sessions & family fun days Continue Para-Badminton session with BOP Parafed Continued assistance for clubs ie: Friendly Manager system, grant funding assistance Continued coaching opportunities for Club players Continued support for clubs with their local tournaments Review / expand coaching plan across each sub-region Review / expand coaching/trainin opportunities for Rep Teams Continue high level squad training for performance players Maintain the calendar, continue to facilitate North Island Junior ever Host NZ Masters Investigate opportunity to host a international tournament in Tauranga
Pillar 3: Places and Spaces				
 Home of BOP Badminton Dedicated badminton facilities in Tauranga, Whakatane & Rotorua Badminton access 24/7 Badminton opportunities in each major town throughout BOP region All venues meet the minimum acceptable standards for playing badminton 	 RSL Consultants engaged, Business Case completed 24-hour access to Rotorua Hall established 	 Funding, design & build plans Grow opportunity with Rotorua Hall to BOPBA Management Drive accountability to hall providers to ensure floors meet standards to be able to play 	Complete the build Staff at Rotorua Hall Expand relationships in Taupo region	 Hall opening Celebrate with a tournament Investigate/develop plan for Whakatane 24-hour access to Tauranga Hall established
Pillar 4: Finances				
 Robust business plan Facility revenue Sponsorship revenue plan Reserve funds equal to grant funding requirements Grant funding reliance diminishing 	 Establish business plan Increase monthly reserve transfer Maximise grant funding 	 Review business plan Establish facility revenue plan Establish sponsorship / donations revenue plan Increase monthly reserve transfer Maximise grant funding 	 Review business plan Implement facility revenue plan Implement sponsorship / donations revenue plan Increase monthly reserve transfer Measure grant funding need 	 Review business plan Review facility revenue plan Review sponsorship / donations revenue plan Maintain month reserve transfer meet reserve need Reduce reliance on grant funding
Pillar 5: Leadership				
 Strategic plan driven organization Strong balanced leadership with skills to meet the needs of the association Financial planning and policy driven decisions Professional development plan Succession planning 	- Develop strategic plan	 Develop annualised operational goals, implement & measure Complete skill matrix and recruit additional Board members in line with skill gaps Establish a financial management policy Review business plan, review policy register Board members attend club play nights, club AGM's and committee meetings Complete Sport NZ Governance 101 course Review board meetings 	 Develop annualised operational goals, implement & measure Succession plan and establish key committees Review business plan, review policy register Board members attend club play nights, club AGM's and committee meetings Identify other professional development opportunities External supervisor/review for Board meetings Review board meetings Succession planning 	 Develop annualised operational goals, implement & measure Review business plan, review policy register Review / start to develop new strategic plan Board members attend club play nights, club AGM's and committee meetings Identify further professional development opportunities External supervisor/review for Board meetings Review board meetings Succession planning

advertised/identified

Board internship

- Board intern position filled

Review board internship/advertise

for new intern